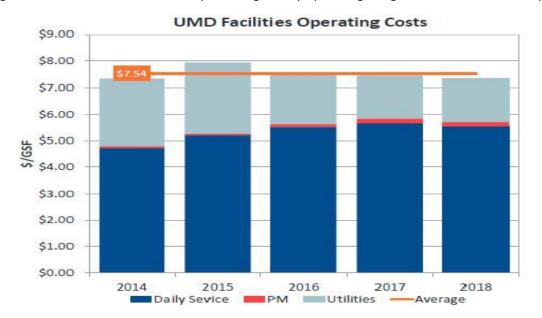
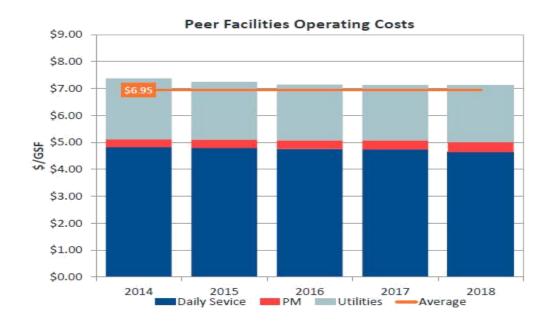
FACILITIES DEPARTMENT METRICS

Operating costs at Peer level:

Higher Education across the industry is seeing steady operating budget movement in recent years.





FTE/GSF

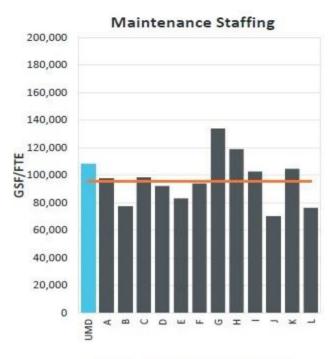
PM Funding Growing Since FY15; Lowest of UMass System:

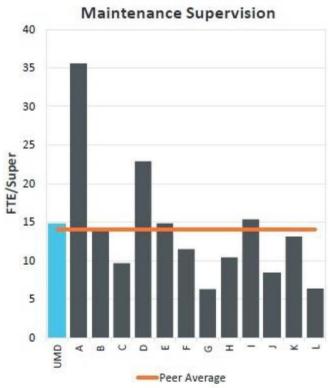
Proactive work extends the life cycle of campus assets, aided by a strong work order system.



Skilled Maintenance:

High Coverage, Closer Supervision, Less Material Spend Than Peers



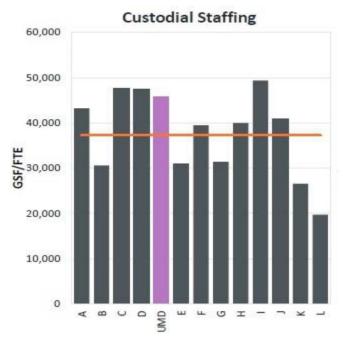


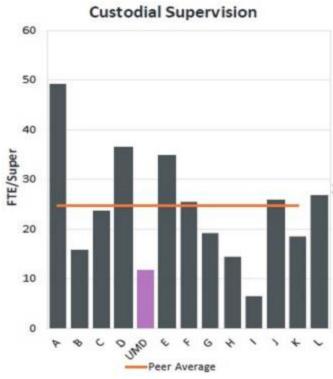


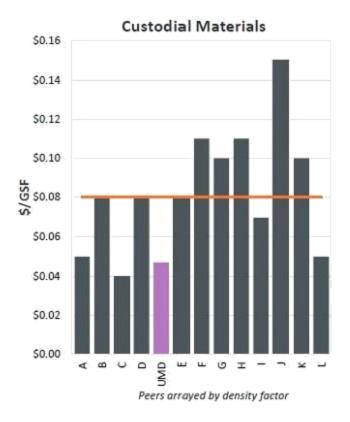
Peers arrayed by technical complexity

Custodial:

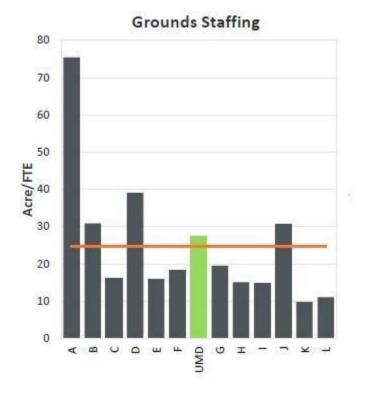
Less Custodial Staff with Higher Supervision and Less Material Spend

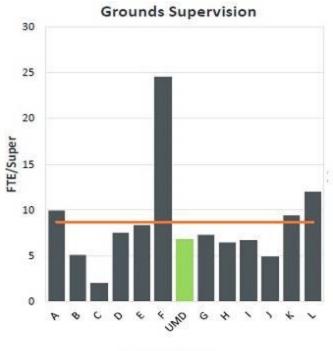




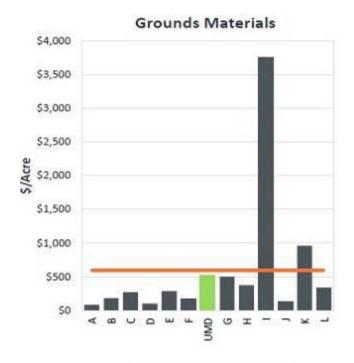


Grounds: Grounds Coverage Similar to Peers, More Supervision





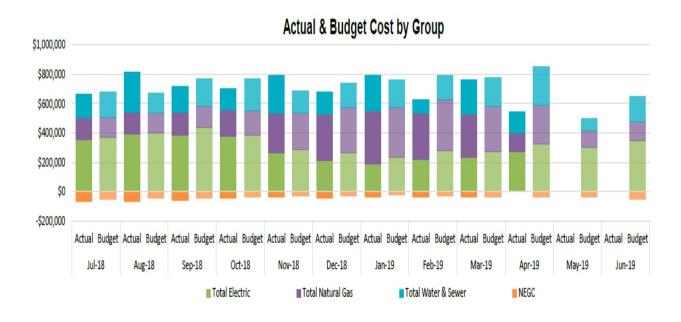


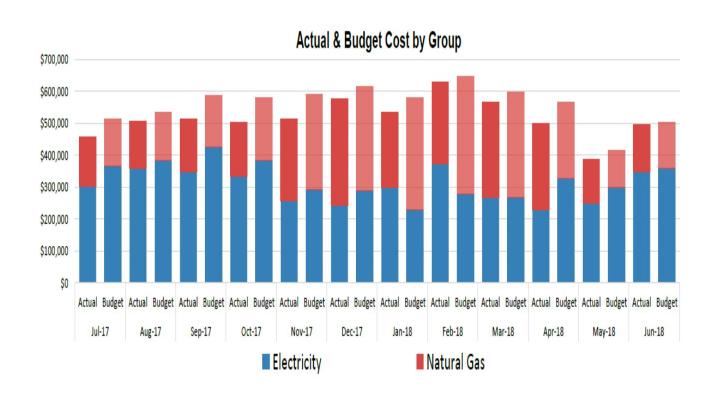


Peers arrayed by grounds intensity

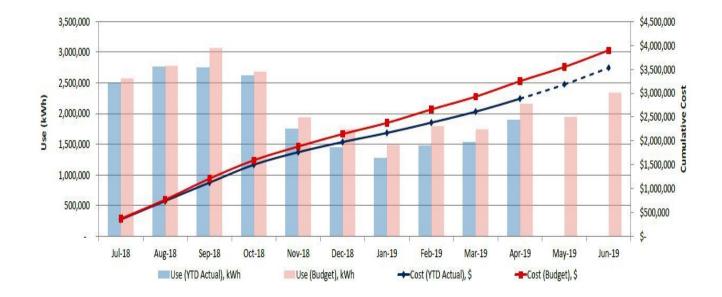
Utilities:

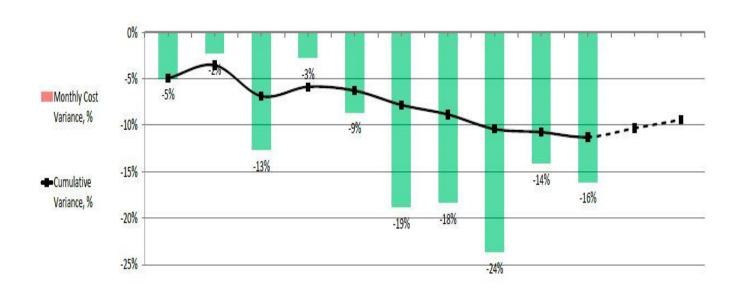
Total Costs



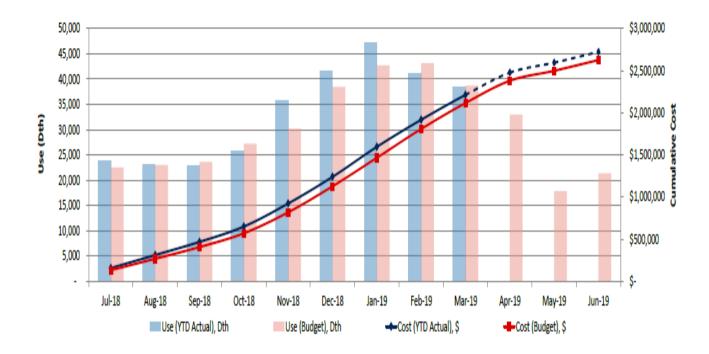


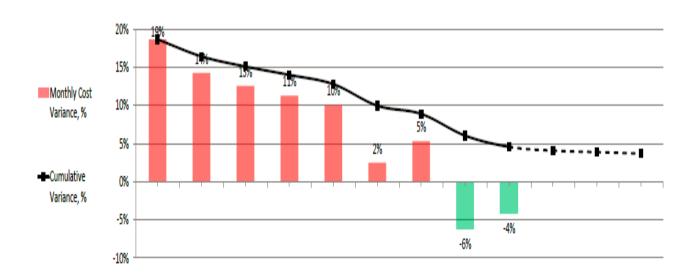
Electricity



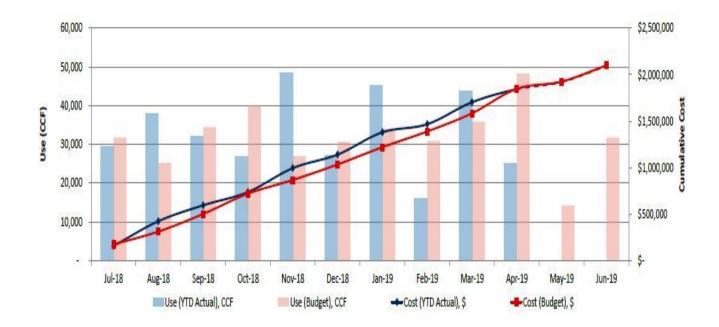


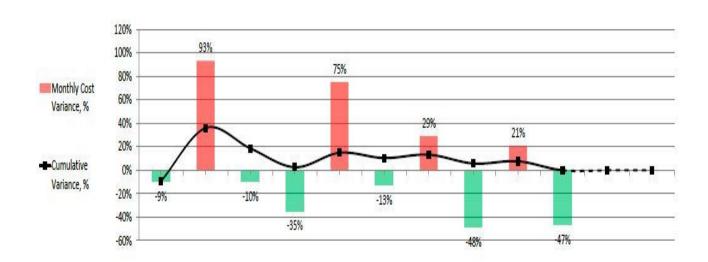
Natural Gas





Water & Sewer





Consumption:

Electricity Consumption

"YTD calculations include only gray highlighted cells.

	Jul-18	Aug-18		Sep-18	Oct-18	Nov-18	Dec-18
Cost (YTD Actual), \$	\$ 350,764	\$ 389,512	\$	384,695	\$ 374,751	\$ 262,983	\$ 212,576
Cost (Budget), \$	\$ 369,088	\$ 398,415	\$	440,437	\$ 385,311	\$ 287,655	\$ 261,816
Monthly Variance, \$	\$ (18,323)	\$ (8,903)	\$	(55,742)	\$ (10,560)	\$ (24,672)	\$ (49,239)
Cumulative Variance, \$	\$ (18,323)	\$ (27,226)	\$	(82,968)	\$ (93,529)	\$ (118,201)	\$ (167,440)
Cumulative Variance, %	-5.0%	-3.5%	"	-6.9%	-5.9%	-6.3%	-7.8%
Use (YTD Actual), kWh	2,494,038	2,754,219		2,741,944	2,613,536	1,754,314	1,440,186
Use (Budget), kWh	2,571,600	2,776,176		3,068,346	2,684,800	1,938,129	1,743,426
Monthly Variance, kWh	(77,562)	(21,957)		(326,402)	(71,264)	(183,815)	(303,240)
Cumulative Variance, kWh	(77,562)	(99,519)		(425,920)	(497,184)	(680,999)	(984,240)
Cumulative Variance, %	-3.0%	-1.9%		-5.1%	-4.5%	-5.2%	-6.7%
Rate (YTD Actual), \$/kWh	\$ 0.1406	\$ 0.1414	\$	0.1403	\$ 0.1434	\$ 0.1499	\$ 0.1476
Rate (Budget), \$/kWh	\$ 0.1435	\$ 0.1435	\$	0.1435	\$ 0.1435	\$ 0.1484	\$ 0.1502
Rate Variance, \$/kWh	\$ (0.0029)	\$ (0.0021)	\$	(0.0032)	\$ (0.0001)	\$ 0.0015	\$ (0.0026)

Jan-19	Feb-19			Mar-19		Apr-19	May-19	Jun-19	YTD*	Annual Total		
\$ 191,308	\$	214,982	\$. 230,823	\$	271,802	\$ 298,471	\$ 348,339	\$ 2,884,197	\$	3,531,007	
\$ 234,252	\$	281,433	\$	268,640	\$	323,819	\$ 298,471	\$ 348,339	\$ 3,250,866	\$	3,897,676	
\$ (42,944)	\$	(66,451)	\$	(37,818)	\$	(52,017)	\$ -	\$ •	\$ (366,669)	\$	(366,669)	
\$ (210,384)	\$	(276,834)	\$	(314,652)	\$	(366,669)	\$ (366,669)	\$ (366,669)				
-8.9%	% -10.4% -10.7% -11.		-11.3%	-10.3%	-9.4%	-11.3%		-9.4%				
1,269,637		1,472,148		1,537,896		1,898,860	1,946,912	2,342,390	19,976,778		24,266,080	
1,486,637		1,795,151		1,743,233		2,160,105	1,946,912	2,342,390	21,967,603		26,256,904	
(217,000)		(323,003)		(205,337)		(261,245)	-	-	(1,990,825)		(1,990,825)	
(1,201,240)		(1,524,243)		(1,729,580)		(1,990,825)	(1,990,825)	(1,990,825)				
-7.4%		-8.4%		-8.7%		-9.1%	-8.3%	-7.6%	-9.1%		-7.6%	
\$ 0.1507	\$	0.1460	\$	0.1501	\$	0.1431	\$ 0.1533	\$ 0.1487	\$ 0.1444	\$	0.1455	
\$ 0.1576	\$	0.1568	\$	0.1541	\$	0.1499	\$ 0.1533	\$ 0.1487	\$ 0.1480	\$	0.1484	
\$ (0.0069)	\$	(0.0107)	\$	(0.0040)	\$	(0.0068)	\$ -	\$	\$ (0.0036)	\$	(0.0029)	

Natural gas Consumption

"YTD calculations include only gray highlighted cells.

	Jul-18	Aug-18	Sep-18	Oct-18		Nov-18	Dec-18		
Cost (YTD Actual), \$	\$ 157,199	\$ 154,132	\$ 156,118	\$ 181,909	\$	273,545	\$	316,218	
Cost (Budget), \$	\$ 132,488	\$ 134,944	\$ 138,739	\$ 163,500	\$	248,661	\$	308,604	
Monthly Variance, \$	\$ 24,711	\$ 19,189	\$ 17,379	\$ 18,409	\$	24,885	\$	7,614	
Cumulative Variance, \$	\$ 24,711	\$ 43,900	\$ 61,279	\$ 79,688	\$	104,572	\$	112,186	
Cumulative Variance, %	18.7%	16.4%	15.1%	14.0%		12.8%		10.0%	
Use (YTD Actual), Dth	23,860	23,119	22,888	25,753		35,828		41,608	
Use (Budget), Dth	22,511	22,987	23,595	27,182		30,168		38,422	
Monthly Variance, Dth	1,349	132	(707)	(1,429)		5,660		3,186	
Cumulative Variance, Dth	1,349	1,481	773	(656)		5,004		8,190	
Cumulative Variance, %	6.0%	3.3%	1.1%	-0.7%		4.0%		5.0%	
Rate (YTD Actual), \$/Dth	\$ 6.5883	\$ 6.6669	\$ 6.8211	\$ 7.0636	\$	7.6349	\$	7.5999	
Rate (Budget), \$/Dth	\$ 5.8854	\$ 5.8704	\$ 5.8800	\$ 6.0150	5	8.2424	\$	8.0320	
Rate Variance, \$/Dth	\$ 0.7030	\$ 0.7965	\$ 0.9411	\$ 1.0486	\$	(0.6075)	\$	(0.4321)	

Jan-19	Feb-19			Mar-19	Apr-19		May-19	Jun-19		YTD*	A	nnual Total
\$ 356,143	\$	321,005	\$	295,142	\$ 263,906	\$	118,415	\$ 127,644	\$	2,211,412	\$	2,721,376
\$ 338,323	\$	342,108	\$	307,697	\$ 263,908	\$	118,415	\$ 127,644	\$	2,115,062	\$	2,625,026
\$ 17,820	\$	(21,101)	\$	(12,555)	\$	\$	-	\$	\$	96,350	\$	96,350
\$ 130,006	\$	108,905	\$	96,350	\$ 96,350	\$	96,350	\$ 96,350				
8.9%		6.0%		4.6%	4.1%	3.9%		3.7%		4.6%		3.7%
47,053		41,163		38,292	32,931		17,789	21,337		299,564		371,621
42,663		43,110		38,679	32,931		17,789	21,337		289,319		361,376
4,390		(1,947)		(388)			-			10,245		10,245
12,580		10,633		10,245	10,245		10,245	10,245				
6.1%		4.2%		3.5%	3.2%		3.0%	2.8%		3.5%		2.8%
\$ 7.5690	\$	7.7984	\$	7.7078	\$ 8.0140	\$	6.6565	\$ 5.9823	\$	7.3821	\$	7.3230
\$ 7.9301	\$	7.9356	\$	7.9551	\$ 8.0140	\$	6.6565	\$ 5.9823	\$	7.3105	\$	7.2640
\$ (0.3611)	\$	(0.1372)	\$	(0.2473)	\$	\$	-	\$ -	\$	0.0716	\$	0.0590

Water & Sewer Consumption

		Jul-18		Aug-18	Sep-18	Oct-18	Nov-18		Dec-18
Cost (YTD Actual), \$	\$	156,890	\$	265,838	\$ 170,901	\$ 142,700	\$ 257,182	\$	146,105
Cost (Budget), \$	\$	173,317	\$	137,711	\$ 189,665	\$ 218,186	\$ 147,017	\$	167,365
Monthly Variance, \$	\$	(16,427)	\$	128,127	\$ (18,764)	\$ (75,486)	\$ 110,165	\$	(21,260)
Cumulative Variance, \$	\$	(16,427)	\$	111,700	\$ 92,936	\$ 17,450	\$ 127,615	Ş	106,355
Cumulative Variance, %		-9.5%		35.9%	18.6%	2.4%	14.7%		10.3%
Use (YTD Actual), CCF	1	29,294		37,863	32,079	26,706	48,537		26,985
Use (Budget), CCF		31,708		25,126	34,432	39,956	26,906		30,629
Monthly Variance, CCF		(2,414)		12,737	(2,353)	(13,250)	21,631		(3,644)
Cumulative Variance, CCF		(2,414)		10,323	7,970	(5,280)	16,351		12,707
Cumulative Variance, %		-7.6%		18.2%	8.7%	-4.0%	10.3%		6.7%
Rate (YTD Actual), \$/CCF	\$	5.3557	Ş	7.0210	\$ 5.3276	\$ 5.3435	\$ 5.2987	\$	5.4143
Rate (Budget), \$/CCF	\$	5.4660	\$	5.4809	\$ 5.5085	\$ 5.4607	\$ 5.4640	\$	5.4643
Rate Variance, \$/CCF	\$	(0.1103)	\$	1.5401	\$ (0.1809)	\$ (0.1172)	\$ (0.1654)	\$	(0.0499)

Jan-19	Jan-19 Feb-19		Mar-19	Apr-19	May-19	Jun-19	YTD*	A	nnual Total
\$ 239,183	\$	87,247	\$ 236,094	\$ 140,595	\$ 77,625	\$ 173,584	\$ 1,842,735	\$	2,093,943
\$ 185,624	\$	169,012	\$ 195,660	\$ 263,076	\$ 77,625	\$ 173,584	\$ 1,846,635	\$	2,097,844
\$ 53,558	\$	(81,766)	\$ 40,433	\$ (122,481)	\$ -	\$	\$ (3,900)	\$	(3,900)
\$ 159,913	\$	78,148	\$ 118,581	\$ (3,900)	\$ (3,900)	\$ (3,900)			
13.1%		5.6%	7.5%	-0.2%	-0.2%	-0.2%	-0.2%		-0.2%
45,228		16,017	43,873	24,994	14,209	31,757	331,575		377,542
33,979		30,867	35,803	48,250	14,209	31,757	337,655		383,622
11,248		(14,849)	8,070	(23,256)	-	-	(6,080)		(6,080)
23,955		9,106	17,175	(6,080)	(6,080)	(6,080)			
10.8%		3.6%	5.9%	-1.8%	-1.7%	-1.6%	-1.8%		-1.6%
\$ 5.2884	\$	5.4471	\$ 5.3813	\$ 5.6251	\$ 5.4629	\$ 5.4660	\$ 5.5575	\$	5.5463
\$ 5.4629	\$	5.4758	\$ 5.4649	\$ 5.4524	\$ 5.4629	\$ 5.4660	\$ 5.4690	\$	5.4685
\$ (0.1745)	\$	(0.0285)	\$ (0.0836)	\$ 0.1727	\$	\$	\$ 0.0885	\$	0.0777